

ERSRI - Preliminary High Level Workplan

ID	Task Name	Start	Finish	Duration
1	<b>Employees' Retirement System of Rhode Island - Line-of-Business Solut</b>	<b>Mon 11/14/11</b>	<b>Fri 12/6/13</b>	<b>541 days</b>
2	<b>Phase 1 - Project Initiation &amp; Planning</b>	<b>Mon 11/14/11</b>	<b>Thu 3/15/12</b>	<b>90 days</b>
3	<b>Contracting &amp; Kick-off</b>	<b>Mon 11/14/11</b>	<b>Tue 11/15/11</b>	<b>1.21 days</b>
4	Contract Executed	Mon 11/14/11	Mon 11/14/11	0.88 days
5	Deliverable 1 (Morneau Shepell) - Detailed Sixty-Day Work Plan & Phase	Mon 11/14/11	Mon 11/14/11	0 days
6	Morneau Shepell: Send Information Gathering Letter	Mon 11/14/11	Tue 11/15/11	0.33 days
7	Morneau Shepell: Send Data Gathering Letter	Mon 11/14/11	Tue 11/15/11	0.17 days
8	<b>Initial 60 Days Initiation</b>	<b>Mon 11/14/11</b>	<b>Fri 1/27/12</b>	<b>55.88 days</b>
9	Project Start Date	Mon 11/14/11	Mon 11/14/11	0 days
10	Kick-Off Meeting	Mon 12/19/11	Mon 12/19/11	0.38 days
11	ERSRI: Send Information Regarding Pension Plans (High Priority)	Mon 11/14/11	Fri 1/6/12	40 days
12	ERSRI: Send Information Regarding Pension Plans (Medium or Low Prio	Fri 1/6/12	Fri 1/27/12	15 days
13	ERSRI: Send Data Files and Dictionary	Mon 11/14/11	Fri 1/6/12	40 days
14	Finalize Statement of Work & Project Scope	Mon 11/14/11	Wed 11/16/11	2 days
15	Develop Project Charter (Chapter 1)	Wed 11/16/11	Fri 11/18/11	2 days
16	Draft Project Timeline	Fri 11/18/11	Mon 11/21/11	0.5 days
17	Draft Project Plan	Mon 11/21/11	Fri 11/25/11	4 days
18	Workshop 1 - Chapter 1 - Project Charter Discussion	Fri 11/25/11	Fri 11/25/11	1 day
19	ERSRI: Provide Comments on Project Charter	Mon 11/28/11	Fri 12/9/11	10 days
20	Finalize Project Charter	Mon 12/12/11	Tue 12/13/11	2 days
21	Finalize Project Timeline	Mon 11/21/11	Fri 12/2/11	10 days
22	Finalize Project Plan	Fri 11/25/11	Fri 12/9/11	10 days
23	Deliverable 2 (Morneau Shepell) - Detailed Project Work Plan	Mon 11/14/11	Wed 1/11/12	44 days
24	<b>Preparation of Requirements Traceability Matrix (RTM)</b>	<b>Mon 11/14/11</b>	<b>Thu 3/15/12</b>	<b>90 days</b>
25	ERSRI to prepare matrix based on RFP and negotiated contract	Mon 11/14/11	Thu 2/2/12	60 days
26	Deliverable 5 (ERSRI) - Provide original Requirements Traceability Matrix	Thu 2/2/12	Thu 2/2/12	0 days
27	Morneau Shepell to review and complete	Fri 2/3/12	Thu 2/16/12	10 days
28	ERSRI to review	Fri 2/17/12	Thu 3/1/12	10 days
29	Discussion Meetings between Morneau Shepell and ERSRI	Fri 3/2/12	Thu 3/15/12	10 days
30	Deliverable 6 (Morneau Shepell) - Update of RTM	Thu 3/15/12	Thu 3/15/12	0 days
31	Deliverable 4 (Morneau Shepell) - Risk Management Reporting Methodology	Mon 11/14/11	Thu 3/15/12	90 days
32	Deliverable 7 (Morneau Shepell) - Change Control Plan	Mon 11/14/11	Thu 3/15/12	90 days
33	Deliverable 8 (Morneau Shepell) - Problem Incident Reporting Methodology	Mon 11/14/11	Thu 3/15/12	90 days
34	<b>Phase 2 - Detailed Requirements Document</b>	<b>Mon 11/14/11</b>	<b>Fri 11/16/12</b>	<b>266 days</b>
35	<b>Business Diagnosis &amp; Requirements Documentation (Initial 60 day</b>	<b>Mon 11/14/11</b>	<b>Thu 2/2/12</b>	<b>60 days</b>
36	Death Processing	Mon 11/14/11	Fri 12/2/11	15 days
37	Disability Processing	Fri 12/2/11	Fri 12/23/11	15 days
38	Employer Reporting	Mon 11/14/11	Fri 12/2/11	15 days
39	Health Insurance Enrollment and Administration	Mon 11/14/11	Fri 12/16/11	25 days
40	Multiple Service	Fri 12/2/11	Fri 12/23/11	15 days
41	Payroll and Other Payments	Fri 12/23/11	Thu 2/2/12	30 days
42	Purchase of Service	Fri 12/23/11	Thu 1/12/12	15 days
43	Refunds	Thu 1/12/12	Thu 2/2/12	15 days
44	Return to Work	Mon 11/14/11	Fri 12/9/11	20 days
45	Beneficiary Maintenance	Fri 12/9/11	Fri 12/23/11	10 days
46	Benefit Estimates	Fri 12/23/11	Thu 1/5/12	10 days
47	Benefit Processing and Calculations	Thu 1/5/12	Thu 2/2/12	20 days
48	Enrollment	Fri 12/16/11	Fri 12/30/11	10 days
49	Member/Pensioner/Employer Maintenance	Mon 11/14/11	Fri 11/25/11	10 days
50	Member/Employer Education	Fri 11/25/11	Fri 12/9/11	10 days
51	Power of Attorney	Mon 11/14/11	Fri 12/2/11	15 days
52	QDRO and Court Orders	Fri 12/2/11	Fri 12/16/11	10 days
53	Tax Reporting	Fri 12/16/11	Thu 1/5/12	15 days
54	Third Party	Mon 11/14/11	Fri 11/25/11	10 days
55	Web Self Service	Fri 11/25/11	Fri 12/23/11	20 days
56	General	Mon 11/14/11	Thu 2/2/12	60 days
57	Reporting and Querying	Fri 12/23/11	Thu 1/5/12	10 days
58	Business Rules Management	Mon 11/14/11	Fri 12/2/11	15 days
59	Business Process Management	Fri 12/2/11	Fri 12/16/11	10 days

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ID	Task Name	Start	Finish	Duration
60	Customer Relationship Management (CRM) and Contact Management	Fri 12/16/11	Thu 1/5/12	15 days
61	Electronic Content Management (ECM)	Mon 11/14/11	Fri 12/23/11	30 days
62	Browser-Based Solution	Fri 12/23/11	Thu 2/2/12	30 days
63	Compatibility with Existing ERSRI Environment	Mon 11/14/11	Fri 11/25/11	10 days
64	Connectivity Between Vendor and ERSRI	Fri 11/25/11	Fri 12/9/11	10 days
65	Connectivity Between Vendor and Third Parties	Fri 12/9/11	Fri 12/23/11	10 days
66	SaaS Environment	Fri 12/23/11	Mon 1/9/12	12 days
67	Operational Requirements	Mon 1/9/12	Wed 2/1/12	17 days
68	<b>Business Diagnosis &amp; Requirements Documentation (Complete Del</b>	<b>Thu 2/2/12</b>	<b>Thu 6/21/12</b>	<b>100 days</b>
69	Death Processing	Thu 2/2/12	Thu 3/8/12	25 days
70	Disability Processing	Thu 2/2/12	Thu 3/22/12	35 days
71	Employer Reporting	Thu 2/2/12	Thu 3/15/12	30 days
72	Health Insurance Enrollment and Administration	Thu 2/2/12	Thu 5/17/12	75 days
73	Multiple Service	Thu 2/2/12	Thu 3/8/12	25 days
74	Payroll and Other Payments	Thu 2/2/12	Thu 6/21/12	100 days
75	Purchase of Service	Thu 2/2/12	Thu 4/26/12	60 days
76	Refunds	Thu 2/2/12	Thu 4/26/12	60 days
77	Return to Work	Thu 2/2/12	Thu 2/16/12	10 days
78	Beneficiary Maintenance	Thu 2/2/12	Thu 2/9/12	5 days
79	Benefit Estimates	Thu 2/2/12	Thu 3/1/12	20 days
80	Benefit Processing and Calculations	Thu 2/2/12	Thu 4/5/12	45 days
81	Enrollment	Thu 2/2/12	Thu 2/16/12	10 days
82	Member/Pensioner/Employer Maintenance	Thu 2/2/12	Thu 2/16/12	10 days
83	Member/Employer Education	Thu 2/2/12	Thu 3/1/12	20 days
84	Power of Attorney	Thu 2/2/12	Thu 3/1/12	20 days
85	QDRO and Court Orders	Thu 2/2/12	Thu 2/16/12	10 days
86	Tax Reporting	Thu 2/2/12	Thu 2/23/12	15 days
87	Third Party	Thu 2/2/12	Thu 2/16/12	10 days
88	Web Self Service	Thu 2/2/12	Thu 4/26/12	60 days
89	General	Thu 2/2/12	Thu 2/23/12	15 days
90	Reporting and Querying	Thu 2/2/12	Thu 2/23/12	15 days
91	Business Rules Management	Thu 2/2/12	Thu 3/15/12	30 days
92	Business Process Management	Thu 2/2/12	Thu 2/23/12	15 days
93	Customer Relationship Management (CRM) and Contact Management	Thu 2/2/12	Thu 2/23/12	15 days
94	Electronic Content Management (ECM)	Thu 2/2/12	Thu 4/5/12	45 days
95	Browser-Based Solution	Thu 2/2/12	Thu 4/5/12	45 days
96	Compatibility with Existing ERSRI Environment	Thu 2/2/12	Thu 3/1/12	20 days
97	Connectivity Between Vendor and ERSRI	Thu 2/2/12	Thu 2/2/12	0 days
98	Connectivity Between Vendor and Third Parties	Thu 2/2/12	Thu 2/2/12	0 days
99	SaaS Environment	Thu 2/2/12	Thu 3/1/12	20 days
100	Operational Requirements	Thu 2/2/12	Thu 2/2/12	0 days
101	<b>Pension Ariel Implementation Workbook</b>	<b>Fri 1/6/12</b>	<b>Thu 11/8/12</b>	<b>218.63 days</b>
102	<b>Chapter 2 - DB Plan Analysis</b>	<b>Fri 1/6/12</b>	<b>Fri 5/25/12</b>	<b>100.13 days</b>
103	<b>Employees' Retirement System (ERS)</b>	<b>Fri 1/6/12</b>	<b>Fri 5/25/12</b>	<b>100.13 days</b>
110	<b>Municipal Employees' Retirement System (MERS)</b>	<b>Fri 1/6/12</b>	<b>Fri 5/25/12</b>	<b>100.13 days</b>
117	<b>State Police Retirement Benefits Trust (SPRBT)</b>	<b>Fri 1/6/12</b>	<b>Fri 5/25/12</b>	<b>100.13 days</b>
124	<b>Judicial Retirement Benefits Trust (JRBT)</b>	<b>Fri 1/6/12</b>	<b>Fri 5/25/12</b>	<b>100.13 days</b>
131	ERSRI Deliverable: Sign-off	Mon 5/28/12	Fri 6/8/12	10 days
132	<b>Chapter 7 - Historical Data Conversion and Migration</b>	<b>Fri 1/6/12</b>	<b>Mon 6/4/12</b>	<b>106 days</b>
133	<b>Conversion and mapping</b>	<b>Fri 1/6/12</b>	<b>Tue 5/29/12</b>	<b>102 days</b>
137	<b>Interfaces OUT - Valuation Extract</b>	<b>Fri 1/6/12</b>	<b>Mon 5/28/12</b>	<b>101 days</b>
141	<b>Interfaces OUT - Pensioner Payroll</b>	<b>Fri 1/6/12</b>	<b>Mon 6/4/12</b>	<b>106 days</b>
142	First Version Preparation	Fri 1/6/12	Fri 2/3/12	20 days
143	ERSRI: Review Prior to Workshop	Fri 2/3/12	Fri 2/17/12	10 days
144	Final Version Preparation Following Workshop	Tue 5/15/12	Mon 6/4/12	14 days
145	ERSRI Deliverable: Sign-off	Mon 6/4/12	Mon 6/18/12	10 days
146	<b>Chapter 10 - Test Plans</b>	<b>Mon 5/28/12</b>	<b>Fri 8/24/12</b>	<b>64.6 days</b>
147	Prepare Document Regarding Overall Testing Strategy	Mon 5/28/12	Fri 6/1/12	5 days
148	<b>Ariel Configuration Testing &amp; UAT Strategy</b>	<b>Mon 5/28/12</b>	<b>Fri 8/24/12</b>	<b>64.6 days</b>
152	<b>Self-Service Web Site</b>	<b>Mon 5/28/12</b>	<b>Fri 8/24/12</b>	<b>64.6 days</b>
156	<b>Service Centre</b>	<b>Mon 5/28/12</b>	<b>Fri 8/24/12</b>	<b>64.6 days</b>
160	ERSRI Deliverable: Sign-off	Fri 8/24/12	Mon 8/27/12	1 day
161	<b>Chapters 3 (Site Access &amp; Security) &amp; 4 (Site Navigation &amp; Cont</b>	<b>Mon 6/11/12</b>	<b>Tue 7/17/12</b>	<b>27 days</b>
162	First Version Preparation	Mon 6/11/12	Wed 6/13/12	3 days
163	ERSRI: Review Prior to Workshop	Thu 6/14/12	Wed 7/11/12	20 days

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ID	Task Name	Start	Finish	Duration
164	Final Version Preparation Following Workshop	Mon 7/16/12	Tue 7/17/12	2 days
165	ERSRI Deliverable: Sign-off	Wed 7/18/12	Wed 7/18/12	1 day
166	<b>Chapter 5 (Employee Tools)</b>	<b>Mon 4/30/12</b>	<b>Tue 7/17/12</b>	<b>57 days</b>
167	<b>BOL &amp; Web Projection Tool</b>	<b>Mon 4/30/12</b>	<b>Mon 5/14/12</b>	<b>10.95 days</b>
168	Preliminary Specifications	Mon 4/30/12	Mon 5/14/12	10.95 days
169	<b>Buy-Back Cost Calculator</b>	<b>Mon 4/30/12</b>	<b>Thu 5/17/12</b>	<b>14 days</b>
170	Preliminary Specifications	Mon 4/30/12	Thu 5/17/12	14 days
171	First Version Preparation	Fri 5/18/12	Fri 5/25/12	6 days
172	ERSRI: Review Prior to Workshop	Mon 5/28/12	Fri 6/1/12	5 days
173	Final Version Preparation Following Workshop	Mon 7/16/12	Tue 7/17/12	2 days
174	ERSRI Deliverable: Sign-off	Wed 7/18/12	Wed 7/18/12	1 day
175	<b>Chapter 6 (Administrator Tools including Ariel Portal)</b>	<b>Mon 4/30/12</b>	<b>Mon 7/16/12</b>	<b>56 days</b>
176	First Version Preparation	Mon 4/30/12	Thu 5/17/12	14 days
177	ERSRI: Review Prior to Workshop	Fri 5/18/12	Thu 5/24/12	5 days
178	Final Version Preparation Following Workshop	Mon 7/16/12	Mon 7/16/12	1 day
179	ERSRI Deliverable: Sign-off	Tue 7/17/12	Tue 7/17/12	1 day
180	<b>Chapter 8 (Reports, Statements, Forms and Letter)</b>	<b>Mon 5/28/12</b>	<b>Fri 9/14/12</b>	<b>79.7 days</b>
181	<b>Chapitre 8 - Part 1 (Reports and Forms)</b>	<b>Thu 7/19/12</b>	<b>Fri 9/7/12</b>	<b>36.7 days</b>
182	First Version Preparation	Thu 7/19/12	Wed 8/15/12	20 days
183	ERSRI: Review Prior to Workshop	Thu 8/16/12	Wed 8/29/12	10 days
184	Final Version Preparation Following Workshop	Fri 8/31/12	Fri 9/7/12	5 days
185	<b>Chapitre 8 - Part 2 (Annual statements)</b>	<b>Mon 5/28/12</b>	<b>Fri 9/14/12</b>	<b>79.7 days</b>
186	First Version Preparation	Mon 5/28/12	Fri 6/22/12	20 days
187	ERSRI: Review Prior to Workshop	Mon 6/25/12	Fri 7/6/12	10 days
188	Final Version Preparation Following Workshop	Fri 8/31/12	Fri 9/14/12	10 days
189	<b>Chapitre 8 - Part 2 (Benefit statements)</b>	<b>Mon 5/28/12</b>	<b>Fri 9/14/12</b>	<b>79.7 days</b>
190	First Version Preparation	Mon 5/28/12	Fri 6/22/12	20 days
191	ERSRI: Review Prior to Workshop	Mon 6/25/12	Fri 7/6/12	10 days
192	Final Version Preparation Following Workshop	Fri 8/31/12	Fri 9/14/12	10 days
193	ERSRI Deliverable: Sign-off	Fri 9/14/12	Mon 9/17/12	1 day
194	<b>Chapter 9 (Administrative Procedures)</b>	<b>Thu 7/19/12</b>	<b>Wed 9/12/12</b>	<b>40 days</b>
195	First Version Preparation	Thu 7/19/12	Wed 8/15/12	20 days
196	ERSRI: Review Prior to Workshop	Thu 8/16/12	Wed 8/29/12	10 days
197	Final Version Preparation Following Workshop	Thu 8/30/12	Wed 9/12/12	10 days
198	ERSRI Deliverable: Sign-off	Thu 9/13/12	Thu 9/13/12	1 day
199	<b>Chapter 11 - Transition Plan (Systems, Training, Documentation)</b>	<b>Thu 8/16/12</b>	<b>Wed 11/7/12</b>	<b>59.5 days</b>
200	First Version Preparation	Thu 8/16/12	Fri 9/28/12	31.25 days
201	ERSRI: Review Prior to Workshop	Fri 9/28/12	Fri 10/19/12	15 days
202	Final Version Preparation Following Workshop	Tue 10/23/12	Wed 11/7/12	11.25 days
203	ERSRI Deliverable: Sign-off	Wed 11/7/12	Thu 11/8/12	1 day
204	<b>Chapter 12 - Service Centre</b>	<b>Thu 7/19/12</b>	<b>Tue 8/14/12</b>	<b>18.39 days</b>
205	First Version Preparation	Thu 7/19/12	Tue 7/24/12	4 days
206	ERSRI: Review Prior to Workshop	Wed 7/25/12	Tue 8/7/12	10 days
207	Final Version Preparation Following Workshop	Fri 8/10/12	Tue 8/14/12	2 days
208	ERSRI Deliverable: Sign-off	Tue 8/14/12	Wed 8/15/12	1 day
209	<b>Phase 2 - List of Workshops</b>	<b>Fri 2/17/12</b>	<b>Tue 10/23/12</b>	<b>176.38 days</b>
210	<b>Workshop 1 - Plan Analysis</b>	<b>Mon 2/20/12</b>	<b>Fri 5/11/12</b>	<b>59.13 days</b>
220	<b>Workshop 2 - Data</b>	<b>Fri 2/17/12</b>	<b>Tue 5/15/12</b>	<b>62 days</b>
228	Workshop 3 - Self- Service Web Site (Demo)	Fri 4/27/12	Fri 4/27/12	1 day
229	Workshop 3a - Self-Service Web Site	Thu 7/12/12	Fri 7/13/12	2 days
230	Workshop 4 - Service Centre	Wed 8/8/12	Fri 8/10/12	2 days
231	Workshop 5 - Statements, Procedures and Reporting	Thu 8/30/12	Fri 8/31/12	1.7 days
232	Workshop 6 - Testing	Thu 8/9/12	Fri 8/10/12	1.6 days
233	Workshop 7 - Transition	Fri 10/19/12	Tue 10/23/12	2 days
234	<b>Payroll Analysis -- Verification of Requirements for Client &amp; Knowl</b>	<b>Mon 6/4/12</b>	<b>Mon 10/8/12</b>	<b>90.2 days</b>
235	<b>Client Enterprise DB Build</b>	<b>Mon 6/4/12</b>	<b>Wed 7/4/12</b>	<b>23 days</b>
236	Acquire new test company codes for Client (2)	Mon 6/4/12	Mon 6/4/12	0 days
237	Acquire new live company codes for Client (2)	Mon 6/4/12	Mon 6/4/12	0 days
238	Complete paperwork and authorization for Client Enterprise DB Build	Mon 6/4/12	Mon 6/4/12	0 days
239	Client Enterprise database available / released to PM	Wed 7/4/12	Wed 7/4/12	0 days
240	<b>Preparation for Analysis Sessions</b>	<b>Mon 6/4/12</b>	<b>Tue 6/26/12</b>	<b>17 days</b>
241	Acquire Analysis Documentation for Review & Verification	Mon 6/4/12	Fri 6/8/12	5 days
242	Identify Client Resource(s) for Analysis & Knowledge Transfer	Wed 6/6/12	Tue 6/12/12	5 days

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ID	Task Name	Start	Finish	Duration
243	Identify Participants for Analysis Sessions	Fri 6/8/12	Thu 6/14/12	5 days
244	Schedule Analysis Sessions	Tue 6/12/12	Mon 6/18/12	5 days
245	Identify Specific Dates for Onsite Visit to Client Site	Thu 6/14/12	Tue 6/26/12	9 days
246	<b>Analysis Sessions</b>	<b>Wed 6/27/12</b>	<b>Mon 10/8/12</b>	<b>73.2 days</b>
247	Review & Verify Payroll Requirements	Wed 6/27/12	Mon 7/23/12	2 days
248	Client Sign Off on Payroll Requirements	Tue 7/24/12	Thu 7/26/12	3 days
249	Review & Verify HR Requirements	Fri 7/27/12	Mon 7/30/12	2 days
250	Client Sign Off on HR Requirements	Tue 7/31/12	Thu 8/2/12	3 days
251	Review & Verify Interface Requirements	Fri 8/3/12	Thu 8/9/12	5 days
252	Review & Verify Report Requirements	Fri 8/10/12	Tue 9/11/12	5 days
253	Craft Data Conversion Strategy (Draft / Preliminary)	Tue 9/11/12	Fri 9/21/12	8 days
254	Identify Client Employee Population	Fri 9/21/12	Mon 9/24/12	1 day
255	Review Tables & Data to be Maintained	Mon 9/24/12	Tue 9/25/12	1 day
256	ADP Team Review Conversion Strategy	Tue 9/25/12	Wed 9/26/12	1 day
257	Review Conversion Strategy with Client Team Leads	Wed 9/26/12	Thu 9/27/12	1 day
258	Client Sign Off on Conversion Strategy Plan	Thu 9/27/12	Mon 10/1/12	2 days
259	Document All Out-of-Scope Requirements	Mon 10/1/12	Mon 10/8/12	5 days
260	<b>Accounting Analysis</b>	<b>Mon 1/2/12</b>	<b>Thu 4/26/12</b>	<b>84 days</b>
261	Data Conversion Approach	Fri 1/13/12	Thu 1/26/12	10 days
262	General Ledger Analysis	Mon 1/2/12	Fri 3/23/12	60 days
263	Accounts Receivable Analysis	Wed 2/1/12	Tue 4/24/12	60 days
264	Accounts Payable Analysis	Thu 3/1/12	Wed 4/11/12	30 days
265	Cash Management Analysis	Wed 2/29/12	Tue 4/10/12	30 days
266	ANCHOR Integration Analysis	Fri 3/16/12	Thu 4/26/12	30 days
267	<b>Health &amp; Welfare Ariel Implementation Workbook</b>	<b>Tue 1/3/12</b>	<b>Tue 8/21/12</b>	<b>166 days</b>
268	<b>Chapter 2 - H&amp;W Plan Analysis</b>	<b>Tue 1/3/12</b>	<b>Fri 3/2/12</b>	<b>44 days</b>
269	<b>Retirees - Ariel Benefits System</b>	<b>Tue 1/3/12</b>	<b>Fri 3/2/12</b>	<b>44 days</b>
270	First Version Preparation	Tue 1/3/12	Wed 1/25/12	17 days
271	Gap Analysis & Requirements	Tue 1/3/12	Wed 1/18/12	12 days
272	Internal Peer Review	Thu 1/26/12	Mon 1/30/12	3 days
273	Revisions	Tue 1/31/12	Tue 1/31/12	1 day
274	ERSRI: Review Prior to Workshop	Wed 2/1/12	Tue 2/14/12	10 days
275	Final Version Preparation Following Workshop	Mon 2/20/12	Fri 3/2/12	10 days
276	ERSRI Deliverable: Sign-off	Mon 3/5/12	Fri 3/16/12	10 days
277	<b>Chapter 7 - Historical Data Conversion and Migration</b>	<b>Wed 2/15/12</b>	<b>Wed 4/18/12</b>	<b>46 days</b>
278	<b>Conversion and mapping</b>	<b>Wed 2/15/12</b>	<b>Thu 4/12/12</b>	<b>42 days</b>
279	First Version Preparation	Wed 2/15/12	Tue 3/6/12	15 days
280	ERSRI: Review Prior to Workshop	Wed 3/7/12	Tue 3/20/12	10 days
281	Final Version Preparation Following Workshop	Fri 3/30/12	Thu 4/12/12	10 days
282	<b>Interfaces OUT - Pensioner Payroll / Direct Billing Preparatio</b>	<b>Wed 2/15/12</b>	<b>Wed 4/11/12</b>	<b>41 days</b>
283	First Version Preparation	Wed 2/15/12	Tue 3/13/12	20 days
284	ERSRI: Review Prior to Workshop	Wed 3/14/12	Tue 3/27/12	10 days
285	Final Version Preparation Following Workshop	Fri 3/30/12	Wed 4/11/12	9 days
286	<b>Interfaces OUT - Insurance Carrier Interfaces</b>	<b>Wed 2/15/12</b>	<b>Wed 4/18/12</b>	<b>46 days</b>
287	First Version Preparation	Wed 2/15/12	Tue 3/6/12	15 days
288	ERSRI: Review Prior to Workshop	Wed 3/7/12	Tue 3/20/12	10 days
289	Final Version Preparation Following Workshop	Fri 3/30/12	Wed 4/18/12	14 days
290	ERSRI Deliverable: Sign-off	Thu 4/19/12	Wed 5/2/12	10 days
291	<b>Chapter 10 - Test Plans</b>	<b>Mon 4/16/12</b>	<b>Wed 6/13/12</b>	<b>42.99 days</b>
292	Prepare Document Regarding Overall Testing Strategy	Mon 4/16/12	Fri 4/20/12	5 days
293	<b>Ariel Configuration Testing &amp; UAT Strategy</b>	<b>Mon 4/16/12</b>	<b>Wed 6/13/12</b>	<b>42.99 days</b>
294	First Version Preparation	Mon 4/16/12	Fri 5/4/12	15 days
295	ERSRI: Review Prior to Workshop	Mon 5/7/12	Fri 5/18/12	10 days
296	Final Version Preparation Following Workshop	Wed 5/30/12	Wed 6/13/12	10 days
297	<b>Self-Service Web Site</b>	<b>Mon 4/16/12</b>	<b>Wed 6/13/12</b>	<b>42.99 days</b>
298	First Version Preparation	Mon 4/16/12	Fri 4/27/12	10 days
299	ERSRI: Review Prior to Workshop	Mon 4/30/12	Fri 5/4/12	5 days
300	Final Version Preparation Following Workshop	Wed 5/30/12	Wed 6/13/12	10 days
301	<b>Service Centre</b>	<b>Mon 4/16/12</b>	<b>Wed 6/13/12</b>	<b>42.99 days</b>
302	First Version Preparation	Mon 4/16/12	Fri 5/4/12	15 days
303	ERSRI: Review Prior to Workshop	Mon 5/7/12	Fri 5/11/12	5 days
304	Final Version Preparation Following Workshop	Wed 5/30/12	Wed 6/13/12	10 days
305	ERSRI Deliverable: Sign-off	Wed 6/13/12	Thu 6/14/12	1 day
306	<b>Chapters 3 (Site Access &amp; Security) &amp; 4 (Site Navigation &amp; Cont</b>	<b>Mon 3/19/12</b>	<b>Wed 5/2/12</b>	<b>33 days</b>
307	First Version Preparation	Mon 3/19/12	Wed 3/21/12	3 days
308	ERSRI: Review Prior to Workshop	Thu 3/22/12	Wed 4/18/12	20 days
309	Final Version Preparation Following Workshop	Tue 5/1/12	Wed 5/2/12	2 days

ERSRI - Preliminary High Level Workplan

ID	Task Name	Start	Finish	Duration
310	ERSRI Deliverable: Sign-off	Thu 5/3/12	Thu 5/3/12	1 day
311	<b>Chapter 5 (Employee Tools)</b>	<b>Tue 1/3/12</b>	<b>Wed 5/2/12</b>	<b>87 days</b>
312	<b>BOL Tool</b>	<b>Tue 1/3/12</b>	<b>Tue 1/17/12</b>	<b>10.95 days</b>
314	First Version Preparation	Tue 1/17/12	Wed 1/25/12	6 days
315	ERSRI: Review Prior to Workshop	Wed 1/25/12	Wed 2/1/12	5 days
316	Final Version Preparation Following Workshop	Tue 5/1/12	Wed 5/2/12	2 days
317	ERSRI Deliverable: Sign-off	Thu 5/3/12	Thu 5/3/12	1 day
318	<b>Chapter 6 (Administrator Tools including Ariel Portal)</b>	<b>Mon 4/2/12</b>	<b>Tue 5/1/12</b>	<b>22 days</b>
319	First Version Preparation	Mon 4/2/12	Thu 4/19/12	14 days
320	ERSRI: Review Prior to Workshop	Fri 4/20/12	Thu 4/26/12	5 days
321	Final Version Preparation Following Workshop	Tue 5/1/12	Tue 5/1/12	1 day
322	ERSRI Deliverable: Sign-off	Wed 5/2/12	Wed 5/2/12	1 day
323	<b>Chapter 8 (Reports, Statements, Forms and Letter)</b>	<b>Fri 5/4/12</b>	<b>Thu 6/21/12</b>	<b>35 days</b>
324	<b>Chapitre 8 - Reports and Forms</b>	<b>Fri 5/4/12</b>	<b>Thu 6/21/12</b>	<b>35 days</b>
328	ERSRI Deliverable: Sign-off	Fri 6/22/12	Fri 6/22/12	1 day
329	<b>Chapter 9 (Administrative Procedures)</b>	<b>Fri 5/4/12</b>	<b>Thu 6/28/12</b>	<b>40 days</b>
330	First Version Preparation	Fri 5/4/12	Thu 5/31/12	20 days
331	ERSRI: Review Prior to Workshop	Fri 6/1/12	Thu 6/14/12	10 days
332	Final Version Preparation Following Workshop	Fri 6/15/12	Thu 6/28/12	10 days
333	ERSRI Deliverable: Sign-off	Fri 6/29/12	Fri 6/29/12	1 day
334	<b>Chapter 11 - Transition Plan (Systems, Training, Documentation)</b>	<b>Fri 6/1/12</b>	<b>Thu 8/16/12</b>	<b>55 days</b>
335	First Version Preparation	Fri 6/1/12	Thu 7/12/12	30 days
336	ERSRI: Review Prior to Workshop	Fri 7/13/12	Thu 8/2/12	15 days
337	Final Version Preparation Following Workshop	Fri 8/3/12	Thu 8/16/12	10 days
338	ERSRI Deliverable: Sign-off	Tue 8/21/12	Tue 8/21/12	1 day
339	<b>Chapter 12 - Service Centre</b>	<b>Fri 5/4/12</b>	<b>Tue 5/29/12</b>	<b>17.89 days</b>
340	First Version Preparation	Fri 5/4/12	Wed 5/9/12	4 days
341	ERSRI: Review Prior to Workshop	Thu 5/10/12	Wed 5/23/12	10 days
342	Final Version Preparation Following Workshop	Fri 5/25/12	Tue 5/29/12	2 days
343	ERSRI Deliverable: Sign-off	Tue 5/29/12	Wed 5/30/12	1 day
344	<b>Phase 2 - List of Workshops</b>	<b>Tue 2/14/12</b>	<b>Mon 8/20/12</b>	<b>134 days</b>
345	Workshop 1 - Plan Analysis	Tue 2/14/12	Fri 2/17/12	3 days
346	Workshop 2 - Data	Wed 3/28/12	Thu 3/29/12	2 days
347	Workshop 3 - Self- Service Web Site (Demo)	Fri 3/30/12	Fri 3/30/12	1 day
348	Workshop 3a - Self-Service Web Site	Fri 4/27/12	Mon 4/30/12	2 days
349	Workshop 4 - Service Centre	Thu 5/24/12	Fri 5/25/12	1.5 days
350	Workshop 5 - Statements, Procedures and Reporting	Fri 5/25/12	Tue 5/29/12	1.5 days
351	Workshop 6 - Testing	Tue 5/29/12	Wed 5/30/12	1.6 days
352	Workshop 7 - Transition	Fri 8/17/12	Mon 8/20/12	2 days
353	Deliverable 9 (Morneau Shepell) - System Security Plan	Mon 6/4/12	Fri 11/16/12	120 days
354	Deliverable 10 (Morneau Shepell) - Training Plan	Tue 12/20/11	Fri 8/24/12	180 days
355	<b>Phase 3 - Application Configuration and Development</b>	<b>Fri 1/6/12</b>	<b>Fri 7/26/13</b>	<b>405.13 days</b>
356	<b>System Environment Build</b>	<b>Mon 6/11/12</b>	<b>Mon 6/18/12</b>	<b>5.74 days</b>
357	Create New Client Development Environment	Mon 6/11/12	Fri 6/15/12	4.27 days
358	Create New Client User Acceptance Test Environment	Thu 6/14/12	Mon 6/18/12	2.46 days
359	<b>Ariel DB Configuration and Development</b>	<b>Mon 6/11/12</b>	<b>Tue 10/9/12</b>	<b>87 days</b>
360	<b>Ariel Configuration (Retirement, Termination and Annual calcs)</b>	<b>Mon 6/11/12</b>	<b>Tue 7/31/12</b>	<b>37 days</b>
361	Employees' Retirement System (ERS)	Mon 6/11/12	Tue 7/31/12	37 days
362	Municipal Employees' Retirement System (MERS)	Mon 6/11/12	Mon 7/9/12	20.56 days
363	State Police Retirement Benefits Trust (SPRBT)	Mon 6/11/12	Wed 6/27/12	12.5 days
364	Judicial Retirement Benefits Trust (JRBT)	Mon 6/11/12	Tue 7/3/12	16.67 days
365	<b>Ariel Configuration (Death, Divorce, Annual statements, Web pr</b>	<b>Wed 6/27/12</b>	<b>Tue 10/9/12</b>	<b>74.5 days</b>
366	Employees' Retirement System (ERS)	Wed 8/1/12	Tue 10/9/12	50 days
367	Municipal Employees' Retirement System (MERS)	Mon 7/9/12	Wed 8/8/12	22.22 days
368	State Police Retirement Benefits Trust (SPRBT)	Wed 6/27/12	Fri 8/3/12	26.67 days
369	Judicial Retirement Benefits Trust (JRBT)	Tue 7/3/12	Tue 7/31/12	20 days
370	<b>Core Development</b>	<b>Wed 6/13/12</b>	<b>Tue 9/4/12</b>	<b>60 days</b>
371	Creation of ARIEL Gap request	Wed 6/13/12	Fri 6/15/12	3 days
372	Gap Analysis & Requirements	Wed 6/20/12	Tue 7/3/12	10 days
373	Development_test execution	Wed 6/27/12	Tue 9/4/12	50 days
374	<b>Accounting Configuration - Phase 1</b>	<b>Fri 3/16/12</b>	<b>Fri 6/15/12</b>	<b>66 days</b>
375	<b>Data Conversion</b>	<b>Mon 3/26/12</b>	<b>Fri 6/15/12</b>	<b>60 days</b>
376	Finalize Data Conversion Plan	Mon 3/26/12	Fri 4/6/12	10 days
377	Develop PeopleSoft data extractions	Mon 4/9/12	Fri 5/18/12	30 days
378	Configure Dynamics data import	Mon 4/9/12	Fri 5/18/12	30 days

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ID	Task Name	Start	Finish	Duration
379	Data Conversion - Trial Execution Cycles	Mon 5/7/12	Fri 6/1/12	20 days
380	Final Data Validation	Mon 6/4/12	Fri 6/15/12	10 days
381	Dynamics -- Data Center Installation	Fri 3/16/12	Thu 4/5/12	15 days
382	Dynamics Configuration	Mon 3/26/12	Fri 5/25/12	45 days
383	ANCHOR Interface Development - Dynamics	Fri 4/27/12	Thu 6/7/12	30 days
384	<b>Accounting Configuration -- Phase 2</b>	<b>Wed 4/17/13</b>	<b>Wed 7/17/13</b>	<b>65 days</b>
385	<b>Interfaces</b>	<b>Mon 4/22/13</b>	<b>Mon 6/17/13</b>	<b>40 days</b>
386	Implement ADP GL interfaces	Mon 4/22/13	Mon 6/3/13	30 days
387	Implement Ariel GL & AR interfaces	Mon 4/22/13	Mon 6/3/13	30 days
388	Implement Dynamics outbound interfaces	Mon 4/22/13	Mon 6/3/13	30 days
389	Implement Dynamics inbound imports	Mon 5/6/13	Mon 6/17/13	30 days
390	<b>Data Conversion -- Accounts Receivable</b>	<b>Wed 4/17/13</b>	<b>Wed 7/17/13</b>	<b>65 days</b>
391	Finalize Data Conversion Approach	Wed 4/17/13	Wed 4/24/13	5 days
392	Develop Data Exports	Wed 4/24/13	Wed 6/5/13	30 days
393	Develop Dynamics Data imports	Wed 4/24/13	Wed 6/5/13	30 days
394	Data Conversion Test Cycles	Wed 5/22/13	Wed 7/3/13	30 days
395	Validate Data Conversion	Wed 7/3/13	Wed 7/17/13	10 days
396	Dynamics Configuration	Wed 4/17/13	Wed 5/22/13	25 days
397	<b>Payroll Configuration</b>	<b>Mon 4/22/13</b>	<b>Thu 6/20/13</b>	<b>43 days</b>
398	<b>Review &amp; Verify Enterprise Interface Specification Requirement</b>	<b>Mon 4/22/13</b>	<b>Thu 6/20/13</b>	<b>43 days</b>
399	<b>HR/Benefits</b>	<b>Mon 4/22/13</b>	<b>Thu 6/20/13</b>	<b>43 days</b>
400	<b>Review Interface 1 Technical Requirements</b>	<b>Mon 4/22/13</b>	<b>Fri 5/17/13</b>	<b>19 days</b>
401	Sign Off of Functional Specification for Interface by Client and \	Mon 4/22/13	Fri 5/17/13	19 days
402	<b>Review Interface 2 Technical Requirements</b>	<b>Fri 4/26/13</b>	<b>Thu 5/23/13</b>	<b>19 days</b>
403	Sign Off of Functional Specification for Interface by Client and \	Fri 4/26/13	Thu 5/23/13	19 days
404	<b>Review Interface 3 Technical Requirements</b>	<b>Thu 5/2/13</b>	<b>Wed 5/29/13</b>	<b>19 days</b>
405	Sign Off of Functional Specification for Interface by Client and \	Thu 5/2/13	Wed 5/29/13	19 days
406	<b>Review Interface 4 Technical Requirements</b>	<b>Wed 5/8/13</b>	<b>Tue 6/4/13</b>	<b>19 days</b>
407	Sign Off of Functional Specification for Interface by Client and \	Wed 5/8/13	Tue 6/4/13	19 days
408	<b>Review Interface 5 Technical Requirements</b>	<b>Tue 5/14/13</b>	<b>Mon 6/10/13</b>	<b>19 days</b>
409	Sign Off of Functional Specification for Interface by Client and \	Tue 5/14/13	Mon 6/10/13	19 days
410	<b>Review Interface 6 Technical Requirements</b>	<b>Mon 5/20/13</b>	<b>Fri 6/14/13</b>	<b>19 days</b>
411	Sign Off of Functional Specification for Interface by Client and \	Mon 5/20/13	Fri 6/14/13	19 days
412	<b>Review Interface 7 Technical Requirements</b>	<b>Fri 5/24/13</b>	<b>Thu 6/20/13</b>	<b>19 days</b>
413	Sign Off of Functional Specification for Interface by Client and \	Fri 5/24/13	Thu 6/20/13	19 days
414	<b>ADP Review &amp; Provide Payroll Standard File Interfaces for CI</b>	<b>Mon 4/22/13</b>	<b>Mon 4/22/13</b>	<b>0.5 days</b>
416	<b>Enterprise Interface Technical Development</b>	<b>Mon 4/22/13</b>	<b>Thu 5/2/13</b>	<b>8 days</b>
417	Vendor Interface (as required)	Mon 4/22/13	Fri 4/26/13	4 days
418	Vendor Interface (as required)	Fri 4/26/13	Thu 5/2/13	4 days
419	<b>Payroll Information</b>	<b>Mon 4/22/13</b>	<b>Fri 5/31/13</b>	<b>29 days</b>
420	Add New Company Codes (2); single new FEIN	Mon 4/22/13	Fri 5/17/13	19 days
421	Review Split Wraps and Delivery Instructions if Required	Fri 5/17/13	Fri 5/24/13	5 days
422	Review Special Calculations on Mainframe	Fri 5/24/13	Fri 5/31/13	5 days
423	<b>Enterprise Security</b>	<b>Mon 4/22/13</b>	<b>Tue 4/30/13</b>	<b>6 days</b>
424	Setup Client Payroll Security for Integration	Mon 4/22/13	Fri 4/26/13	4 days
425	Update Department Security Tree	Fri 4/26/13	Mon 4/29/13	1 day
426	Setup Paygroup Security	Mon 4/29/13	Tue 4/30/13	1 day
427	<b>Ariel Benefits Configuration and Development</b>	<b>Thu 5/3/12</b>	<b>Wed 7/18/12</b>	<b>55 days</b>
428	<b>Ariel Configuration - Plan Design, Rates, Business Rules</b>	<b>Thu 5/3/12</b>	<b>Wed 6/27/12</b>	<b>40 days</b>
429	Finalize Design Specifications	Thu 5/3/12	Wed 5/16/12	10 days
430	Development_test execution	Thu 5/17/12	Wed 6/27/12	30 days
431	<b>Ariel Configuration - Event Logic, Workflow, Communications</b>	<b>Thu 5/17/12</b>	<b>Wed 6/20/12</b>	<b>25 days</b>
432	Finalize Design Specifications	Thu 5/17/12	Wed 5/30/12	10 days
433	Development_test execution	Thu 5/31/12	Wed 6/20/12	15 days
434	<b>Ariel Technical Configuration</b>	<b>Thu 6/28/12</b>	<b>Wed 7/18/12</b>	<b>15 days</b>
435	Finalize Design Specifications	Thu 6/28/12	Wed 7/4/12	5 days
436	Development_test execution	Thu 7/5/12	Wed 7/18/12	10 days
437	<b>Statements and reports</b>	<b>Fri 9/14/12</b>	<b>Mon 12/10/12</b>	<b>60.42 days</b>
438	Statement Mapping	Fri 9/14/12	Thu 10/11/12	18.75 days
439	Statement Development	Thu 10/11/12	Mon 12/10/12	41.67 days
440	Report Configuration	Fri 9/14/12	Mon 11/5/12	35.31 days
441	<b>Web Tools (employee and employer)</b>	<b>Thu 7/12/12</b>	<b>Wed 2/20/13</b>	<b>160 days</b>
442	<b>BOL Configuration (Web Framework)</b>	<b>Thu 7/12/12</b>	<b>Fri 8/3/12</b>	<b>17 days</b>
443	Draft Specifications for BOL credentials	Thu 7/12/12	Tue 7/17/12	4 days
444	Implement Credentials	Wed 7/18/12	Tue 7/24/12	1 wk
445	BOL Configuration & Unit Testing	Wed 7/25/12	Tue 7/31/12	1 wk
446	Migrate to UAT	Wed 8/1/12	Fri 8/3/12	3 days

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ID	Task Name	Start	Finish	Duration
447	<b>Pension Projection Tool (including Flex and 3 projections)</b>	<b>Mon 8/6/12</b>	<b>Wed 2/20/13</b>	<b>143 days</b>
448	Link web to database	Mon 8/6/12	Fri 8/31/12	20 days
449	Implement branding and navigation, posting of brochures and text	Mon 9/3/12	Thu 9/20/12	13.33 days
450	Dev testing of navigation and content and calculations	Thu 9/20/12	Fri 10/26/12	26.67 days
451	Fixes, if any	Mon 10/29/12	Fri 12/21/12	40 days
452	Dev testing of navigation and content and calculations following fixes	Mon 12/24/12	Fri 2/15/13	40 days
453	Migrate to UAT	Mon 2/18/13	Wed 2/20/13	3 days
454	<b>Ariel Portal - employer Tool</b>	<b>Wed 8/1/12</b>	<b>Tue 8/21/12</b>	<b>15 days</b>
455	Implement branding and navigation, posting of brochures and text	Wed 8/1/12	Tue 8/14/12	10 days
456	Migrate to UAT	Wed 8/15/12	Tue 8/21/12	5 days
457	<b>Buy-Back Cost Calculator</b>	<b>Mon 9/3/12</b>	<b>Mon 10/8/12</b>	<b>25.86 days</b>
458	Implement Buy-Back Cost Calculator	Mon 9/3/12	Mon 10/8/12	25.86 days
459	<b>Ariel Portal - Retiree Benefits</b>	<b>Thu 7/19/12</b>	<b>Wed 8/8/12</b>	<b>15 days</b>
460	Finalize Design Specifications	Thu 7/19/12	Wed 7/25/12	5 days
461	Development_test execution	Thu 7/26/12	Wed 8/8/12	10 days
462	<b>Implementation of Ariel 360 CRM (Client Relationship Management)</b>	<b>Fri 6/22/12</b>	<b>Fri 7/26/13</b>	<b>286 days</b>
463	Configuration / Work Flow / Security and User-Teams-Business Units	Fri 6/22/12	Thu 8/2/12	30 days
464	Core Development (Technical Analysis/Development/Unit Testing)	Mon 3/4/13	Fri 6/14/13	75 days
465	Interfaces with other instances or external systems (Inbound/Outbound/I	Mon 8/6/12	Fri 11/16/12	75 days
466	Historical Data Load	Fri 8/3/12	Fri 10/5/12	45.45 days
467	Integrated Testing	Mon 6/17/13	Fri 7/26/13	30 days
468	<b>Interfaces</b>	<b>Mon 6/4/12</b>	<b>Thu 11/22/12</b>	<b>122.84 days</b>
469	<b>Outbound Interfaces and Extracts</b>	<b>Mon 6/4/12</b>	<b>Thu 11/22/12</b>	<b>122.84 days</b>
470	<b>Pension Payroll</b>	<b>Mon 6/4/12</b>	<b>Mon 10/15/12</b>	<b>94.4 days</b>
471	Create Pension Payroll Specifications	Mon 6/4/12	Mon 9/17/12	74.4 days
472	MS - Build Pension Payroll (Code & Unit Testing)	Mon 9/17/12	Mon 10/15/12	20 days
473	Checkpoint: Pension Payroll Data Feed	Mon 10/15/12	Mon 10/15/12	0 days
474	<b>Valuation Extract</b>	<b>Wed 6/20/12</b>	<b>Thu 11/22/12</b>	<b>110.84 days</b>
475	Create Valuation Extract Specifications	Wed 6/20/12	Wed 8/15/12	40 days
476	MS - Build Valuation Extract / Unit Testing	Mon 10/15/12	Thu 11/22/12	28.44 days
477	Checkpoint: Valuation Extract	Thu 11/22/12	Thu 11/22/12	0 days
478	<b>Historical Data Load</b>	<b>Fri 1/6/12</b>	<b>Wed 4/17/13</b>	<b>332.84 days</b>
479	<b>Iteration 0</b>	<b>Fri 1/6/12</b>	<b>Wed 8/15/12</b>	<b>158 days</b>
480	Get full participants extract	Fri 1/6/12	Fri 1/6/12	0 days
481	Cycle 1 - Update Conversion program (mapping) and load initial client	Fri 1/6/12	Fri 3/30/12	60 days
482	1 - Membership Reconciliation (source vs Ariel)	Fri 3/30/12	Fri 4/27/12	20 days
483	2 - Cummulative Financial Information reconciliation (Ariel vs Prior Va	Fri 4/27/12	Fri 5/11/12	10 days
484	3 - Develop transactions control totals	Fri 5/11/12	Fri 5/25/12	10 days
485	4 - Reconciliation of transaction control totals (source vs Ariel)	Fri 5/11/12	Fri 5/25/12	10 days
486	5 - Ariel Validation Review / Unit Testing of Mapping	Fri 5/25/12	Fri 6/22/12	20 days
487	6 - Ariel Validation Formatting (client view)	Fri 5/25/12	Fri 6/22/12	20 days
488	7 - Packaging of load results	Fri 6/22/12	Thu 7/5/12	9 days
489	Correct data exchange process and resend conversion files	Thu 7/5/12	Wed 8/15/12	29 days
490		Wed 8/15/12	Wed 8/15/12	0 days
491	MS Deliverable - Data Conversion (Initial Load)	Wed 8/15/12	Wed 8/15/12	0 days
492	<b>Iteration 1</b>	<b>Wed 9/12/12</b>	<b>Mon 2/4/13</b>	<b>102.84 days</b>
493	Cycle 1 - Load Client File	Wed 9/12/12	Wed 9/19/12	4.84 days
494	1 - Membership Reconciliation (source vs Ariel)	Wed 9/19/12	Thu 9/27/12	6 days
495	2 - Cummulative Financial Information reconciliation (Ariel vs Prior Va	Thu 9/27/12	Mon 10/15/12	12 days
496	4 - Reconciliation of transaction control totals (source vs Ariel)	Mon 10/15/12	Wed 10/31/12	12 days
497	5 - Ariel Validation Review / Unit Testing of Mapping	Wed 10/31/12	Wed 11/28/12	20 days
498	5.5 - Contingency reserve - Mapping Changes	Wed 9/12/12	Wed 11/7/12	40 days
499	6 - Ariel Validation Formatting (client view)	Wed 11/28/12	Tue 1/1/13	24 days
500	7 - Packaging of load results	Tue 1/1/13	Fri 1/4/13	3 days
501	Correct data exchange process and resend conversion files	Fri 1/4/13	Mon 2/4/13	21 days
502		Mon 2/4/13	Mon 2/4/13	0 days
503	<b>Iteration 2</b>	<b>Mon 3/4/13</b>	<b>Wed 4/17/13</b>	<b>32 days</b>
504	Cycle 3 - Load Client File	Mon 3/4/13	Fri 3/8/13	4 days
505	1 - Membership Reconciliation (source vs Ariel)	Fri 3/8/13	Thu 3/14/13	4 days
506	2 - Cummulative Financial Information reconciliation (Ariel vs Prior Va	Thu 3/14/13	Wed 3/20/13	4 days
507	4 - Reconciliation of transaction control totals (source vs Ariel)	Wed 3/20/13	Tue 3/26/13	4 days

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ID	Task Name	Start	Finish	Duration
508	5 - Ariel Validation Review / Unit Testing of Mapping	Tue 3/26/13	Wed 4/17/13	16 days
509	5.5 - Contingency reserve - Mapping Changes	Mon 3/4/13	Fri 3/22/13	13.33 days
510	6 - Ariel Validation Formating (client view)	Fri 3/22/13	Thu 3/28/13	4 days
511	7 - Packaging of load results	Thu 3/28/13	Wed 4/3/13	4 days
512	Joint Deliverable - Data Conversion (Final Load)	Wed 4/3/13	Wed 4/3/13	0 days
513	<b>Payroll Conversion -- Clone Existing Travelport Database to New C</b>	<b>Thu 6/20/13</b>	<b>Wed 6/26/13</b>	<b>4.5 days</b>
514	<b>Execute Data Conversion</b>	<b>Thu 6/20/13</b>	<b>Wed 6/26/13</b>	<b>4.5 days</b>
515	<b>HR/Payroll</b>	<b>Thu 6/20/13</b>	<b>Wed 6/26/13</b>	<b>4.5 days</b>
516	<b>Initial Master File (EE Indicative Data)</b>	<b>Thu 6/20/13</b>	<b>Wed 6/26/13</b>	<b>4.5 days</b>
517	ADP Convert/Load Data	Thu 6/20/13	Tue 6/25/13	3 days
518	Client and ADP Validate Converted Data	Tue 6/25/13	Tue 6/25/13	0.5 days
519	Client HR Sign-Off EE Population	Tue 6/25/13	Wed 6/26/13	1 day
520	<b>Phase 4 - Quality Assurance</b>	<b>Mon 5/28/12</b>	<b>Wed 11/27/13</b>	<b>392.73 days</b>
521	<b>MS Ariel Test Execution</b>	<b>Wed 6/27/12</b>	<b>Tue 7/16/13</b>	<b>274.21 days</b>
522	<b>Test Planning</b>	<b>Wed 6/27/12</b>	<b>Mon 9/3/12</b>	<b>48.5 days</b>
523	<b>Employees' Retirement System (ERS)</b>	<b>Wed 8/1/12</b>	<b>Mon 9/3/12</b>	<b>24 days</b>
524	Member & Test Cases Selection	Wed 8/1/12	Tue 8/14/12	10 days
525	Create Test Cases	Wed 8/15/12	Mon 9/3/12	14 days
526	<b>Municipal Employees' Retirement System (MERS)</b>	<b>Mon 7/9/12</b>	<b>Thu 8/9/12</b>	<b>22.5 days</b>
527	Member & Test Cases Selection	Mon 7/9/12	Mon 7/16/12	5 days
528	Create Test Cases	Mon 7/16/12	Thu 8/9/12	17.5 days
529	<b>State Police Retirement Benefits Trust (SPRBT)</b>	<b>Wed 6/27/12</b>	<b>Fri 7/27/12</b>	<b>22.5 days</b>
530	Member & Test Cases Selection	Wed 6/27/12	Wed 7/4/12	5 days
531	Create Test Cases	Wed 7/4/12	Fri 7/27/12	17.5 days
532	<b>Judicial Retirement Benefits Trust (JRBT)</b>	<b>Tue 7/3/12</b>	<b>Thu 8/16/12</b>	<b>31.5 days</b>
533	Member & Test Cases Selection	Tue 7/3/12	Mon 7/23/12	14 days
534	Create Test Cases	Mon 7/23/12	Thu 8/16/12	17.5 days
535	<b>Retiree Benefits</b>	<b>Thu 6/28/12</b>	<b>Fri 8/10/12</b>	<b>31.5 days</b>
536	Member & Test Cases Selection	Thu 6/28/12	Tue 7/17/12	14 days
537	Create Test Cases	Wed 7/18/12	Fri 8/10/12	17.5 days
538	<b>Test Execution</b>	<b>Wed 4/17/13</b>	<b>Tue 7/16/13</b>	<b>64 days</b>
539	<b>Employees' Retirement System (ERS)</b>	<b>Wed 4/17/13</b>	<b>Thu 6/13/13</b>	<b>40.67 days</b>
540	Calculation Testing - Cycle 1	Wed 4/17/13	Wed 5/29/13	30 days
541	Defect Correction - Calculations	Wed 5/29/13	Thu 6/13/13	10.67 days
542	Defect Correction - Data	Wed 5/29/13	Tue 6/4/13	4 days
543	Defect Testing (Cycle 2) - Calculations	Wed 4/17/13	Wed 5/1/13	10 days
544	Regression Testing Creation (APX & Benchmarks)	Tue 6/4/13	Wed 6/5/13	1 day
545	Statement Testing - Cycle 1	Wed 4/17/13	Wed 4/24/13	5 days
546	Defect Correction - Statement	Wed 4/24/13	Wed 5/1/13	5 days
547	Defect Testing (Cycle 2) - Statement	Wed 5/1/13	Tue 5/7/13	4 days
548	<b>State Police Retirement Benefits Trust (SPRBT)</b>	<b>Wed 4/17/13</b>	<b>Tue 7/16/13</b>	<b>64 days</b>
549	Calculation Testing - Cycle 1	Wed 4/17/13	Wed 5/29/13	30 days
550	Defect Correction - Calculations	Wed 5/29/13	Wed 6/12/13	10 days
551	Defect Correction - Data	Wed 6/12/13	Tue 6/18/13	4 days
552	Defect Testing (Cycle 2) - Calculations	Tue 6/18/13	Mon 7/15/13	19 days
553	Regression Testing Creation (APX & Benchmarks)	Mon 7/15/13	Tue 7/16/13	1 day
554	Statement Testing - Cycle 1	Wed 4/17/13	Wed 4/24/13	5 days
555	Defect Correction - Statement	Wed 4/24/13	Wed 5/8/13	10 days
556	Defect Testing (Cycle 2) - Statement	Wed 5/8/13	Fri 5/10/13	2 days
557	<b>Municipal Employees' Retirement System (MERS)</b>	<b>Wed 4/17/13</b>	<b>Mon 7/8/13</b>	<b>57.43 days</b>
558	Calculation Testing - Cycle 1	Wed 4/17/13	Mon 6/10/13	38 days
559	Defect Correction - Calculations	Mon 6/10/13	Mon 6/24/13	10 days
560	Defect Correction - Data	Mon 6/24/13	Fri 6/28/13	4 days
561	Defect Testing (Cycle 2) - Calculations	Fri 6/28/13	Thu 7/4/13	4 days
562	Regression Testing Creation (APX & Benchmarks)	Thu 7/4/13	Mon 7/8/13	1.43 days
563	Statement Testing - Cycle 1	Wed 4/17/13	Mon 5/6/13	12.5 days
564	Defect Correction - Statement	Mon 5/6/13	Tue 5/28/13	16 days
565	Defect Testing (Cycle 2) - Statement	Tue 5/28/13	Thu 5/30/13	2 days
566	<b>Judicial Retirement Benefits Trust (JRBT)</b>	<b>Wed 4/17/13</b>	<b>Mon 5/27/13</b>	<b>27.4 days</b>
567	Calculation Testing - Cycle 1	Wed 4/17/13	Thu 5/2/13	10.3 days
568	Defect Correction - Calculations	Thu 5/2/13	Thu 5/16/13	10 days
569	Defect Correction - Data	Thu 5/16/13	Wed 5/22/13	4 days
570	Defect Testing (Cycle 2) - Calculations	Wed 5/22/13	Thu 5/23/13	1.66 days
571	Regression Testing Creation (APX & Benchmarks)	Thu 5/23/13	Mon 5/27/13	1.43 days
572	Statement Testing - Cycle 1	Wed 4/17/13	Tue 4/23/13	3.44 days



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ID	Task Name	Start	Finish	Duration
573	Defect Correction - Statement	Tue 4/23/13	Tue 5/7/13	10 days
574	Defect Testing (Cycle 2) - Statement	Tue 5/7/13	Thu 5/9/13	2 days
575	<b>Retiree Benefits</b>	<b>Wed 4/17/13</b>	<b>Mon 6/10/13</b>	<b>38 days</b>
576	Calculation Testing - Cycle 1	Wed 4/17/13	Wed 5/8/13	15 days
577	Defect Correction - Functional	Wed 5/8/13	Tue 5/14/13	4 days
578	Defect Correction - Data	Tue 5/14/13	Mon 5/20/13	4 days
579	Defect Testing (Cycle 2) - Functional	Mon 5/20/13	Mon 6/3/13	10 days
580	Regression Testing Creation	Mon 6/3/13	Mon 6/10/13	5 days
581	Report Testing - Cycle 1	Wed 4/17/13	Wed 5/1/13	10 days
582	Defect Correction - Report	Wed 5/1/13	Wed 5/15/13	10 days
583	Defect Testing (Cycle 2) - Reports	Wed 5/15/13	Fri 5/17/13	2 days
584	<b>MS Web Tool Testing (Internal Test)</b>	<b>Mon 8/6/12</b>	<b>Fri 12/28/12</b>	<b>104.89 days</b>
585	<b>Benefits On-line Site (BOL)</b>	<b>Mon 8/6/12</b>	<b>Wed 8/15/12</b>	<b>8 days</b>
586	Test Navigation & Features	Mon 8/6/12	Tue 8/7/12	2 days
587	Fixes, if any	Wed 8/8/12	Fri 8/10/12	3 days
588	Test Navigation & Features (after fixes)	Mon 8/13/12	Mon 8/13/12	1 day
589	Fixes, if any	Tue 8/14/12	Tue 8/14/12	1 day
590	Test Navigation & Features (after fixes)	Wed 8/15/12	Wed 8/15/12	1 day
591	<b>Overall Benefits Testing</b>	<b>Thu 8/16/12</b>	<b>Thu 9/20/12</b>	<b>26 days</b>
592	Test Navigation & Features	Thu 8/16/12	Wed 8/29/12	10 days
593	Fixes, if any	Thu 8/30/12	Thu 9/20/12	16 days
594	<b>Pension Projection Tool / Buy-Back Cost Calculator</b>	<b>Mon 8/6/12</b>	<b>Thu 12/20/12</b>	<b>98.33 days</b>
595	Create Test Scenarios & Members	Mon 8/6/12	Mon 8/27/12	16 days
596	Calculating Testing - Cycle 1	Mon 8/13/12	Thu 8/30/12	13.33 days
597	Fixes, if any	Thu 8/30/12	Thu 11/22/12	60 days
598	Calculation Testing - Cycle #2	Thu 11/22/12	Thu 12/20/12	20 days
599	<b>Ariel Portal - employer Tool</b>	<b>Thu 12/20/12</b>	<b>Fri 12/28/12</b>	<b>6.55 days</b>
600	Navigation Testing - Dev	Thu 12/20/12	Mon 12/24/12	2.29 days
601	Navigation Testing - UAT	Mon 12/24/12	Fri 12/28/12	4.27 days
602	<b>Accounting Test Execution -- Phase 1</b>	<b>Mon 5/28/12</b>	<b>Thu 8/2/12</b>	<b>49 days</b>
603	ANCHOR Interface Intergration Testing	Fri 6/8/12	Thu 7/5/12	20 days
604	General Ledger Testing	Mon 5/28/12	Fri 7/6/12	30 days
605	Cash Management Testing	Mon 5/28/12	Fri 6/15/12	15 days
606	Accounts Payable Testing	Mon 5/28/12	Fri 6/15/12	15 days
607	Acceptance Testing	Fri 7/6/12	Thu 8/2/12	20 days
608	<b>Accounting Test Execution - Phase 2</b>	<b>Wed 7/17/13</b>	<b>Wed 9/18/13</b>	<b>45 days</b>
609	Ariel & ADP Interface Testing	Wed 7/17/13	Wed 8/14/13	20 days
610	General Ledger Testing	Wed 7/17/13	Wed 8/21/13	25 days
611	Cash Management Testing	Wed 7/31/13	Wed 8/14/13	10 days
612	Accounts Payable Testing	Wed 8/14/13	Wed 8/28/13	10 days
613	Accounts Receivable Testing	Wed 7/17/13	Wed 8/28/13	30 days
614	Acceptance Testing	Wed 8/28/13	Wed 9/18/13	15 days
615	<b>Payroll Validation</b>	<b>Wed 6/26/13</b>	<b>Tue 8/20/13</b>	<b>38.5 days</b>
616	<b>ADP Integration Testing (Internal)</b>	<b>Wed 6/26/13</b>	<b>Thu 7/25/13</b>	<b>20.5 days</b>
617	Integration Testing Execution	Wed 6/26/13	Thu 6/27/13	0.5 days
618	ADP Provides Integration Testing Results to Client	Thu 6/27/13	Thu 6/27/13	0.5 days
619	ADP Sign-off of Integration Testing	Thu 6/27/13	Fri 6/28/13	0.5 days
620	<b>Unit Testing</b>	<b>Thu 6/27/13</b>	<b>Thu 7/25/13</b>	<b>19.5 days</b>
621	<b>Unit Testing Preparation</b>	<b>Thu 6/27/13</b>	<b>Tue 7/16/13</b>	<b>12.67 days</b>
622	Create Unit Test Plan	Thu 6/27/13	Mon 7/15/13	12 days
623	Review Unit Test Plan with Team	Mon 7/15/13	Tue 7/16/13	0.67 days
624	<b>Setup for Unit Testing</b>	<b>Wed 7/24/13</b>	<b>Thu 7/25/13</b>	<b>0.5 days</b>
625	Copy Live DB Instance for Paygroup Testing	Wed 7/24/13	Thu 7/25/13	0.5 days
626	<b>User Acceptance Testing (UAT)</b>	<b>Fri 6/28/13</b>	<b>Thu 7/18/13</b>	<b>14 days</b>
627	Finalize UAT Strategy Plan	Tue 7/2/13	Tue 7/9/13	5 days
628	Develop UAT Test Schedule	Tue 7/9/13	Fri 7/12/13	3 days
629	HR Data Conversion File from Kbase	Fri 7/12/13	Fri 7/12/13	0.5 days
630	Obtain Copies of Garnishments	Fri 7/12/13	Mon 7/15/13	0.33 days
631	ADP Loads Files	Mon 7/15/13	Thu 7/18/13	3 days
632	<b>UAT Testing #1</b>	<b>Fri 6/28/13</b>	<b>Mon 7/8/13</b>	<b>6 days</b>
633	Execution of Client Test Scenarios	Fri 6/28/13	Fri 7/5/13	5 days
634	Review First UAT Testing Results	Fri 7/5/13	Mon 7/8/13	1 day
635	<b>UAT Testing #2</b>	<b>Tue 7/9/13</b>	<b>Wed 7/17/13</b>	<b>6 days</b>
636	Execution of Client Test Scenarios	Tue 7/9/13	Tue 7/16/13	5 days
637	Review Second UAT Testing Results	Tue 7/16/13	Wed 7/17/13	1 day
638	Client Sign-off of UAT	Wed 7/17/13	Wed 7/17/13	0.5 days
639	<b>Database Load and Parallel Testing</b>	<b>Fri 7/12/13</b>	<b>Tue 8/20/13</b>	<b>27 days</b>
640	Refresh Client Database with Production Data	Fri 7/12/13	Mon 7/15/13	1 day
641	Setup Security	Mon 7/15/13	Tue 7/16/13	1 day

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ID	Task Name	Start	Finish	Duration
642	Delete Travelport Employees	Tue 7/16/13	Wed 7/17/13	1 day
643	<b>Parallel Testing I (Validation)</b>	<b>Mon 7/15/13</b>	<b>Wed 7/31/13</b>	<b>12 days</b>
644	Gate Meeting to Initiate Parallel Testing	Mon 7/15/13	Tue 7/16/13	1 day
645	Enter Employee Payroll Entries (OTL Feed)	Wed 7/16/13	Wed 7/17/13	1 day
646	Run Validation Report	Wed 7/17/13	Thu 7/18/13	1 day
647	Run Enterprise Payroll Process	Thu 7/18/13	Fri 7/19/13	1 day
648	Receive and Load Test Payroll Files	Fri 7/19/13	Fri 7/19/13	0.5 days
649	Review and Validate Test Results	Fri 7/19/13	Tue 7/23/13	2 days
650	Run Vendor Interfaces	Tue 7/23/13	Wed 7/24/13	0.5 days
651	Document and Review Parallel Issues	Wed 7/24/13	Wed 7/31/13	5 days
652	<b>Parallel Testing II (2nd Validation)</b>	<b>Wed 7/31/13</b>	<b>Tue 8/20/13</b>	<b>14 days</b>
653	Run Enterprise Payroll Process	Wed 7/31/13	Fri 8/2/13	2 days
654	Receive and Load Test Payroll Files	Fri 8/2/13	Tue 8/6/13	2 days
655	Review and Validate Test Results	Tue 8/6/13	Thu 8/8/13	2 days
656	Document and Review Parallel Issues	Thu 8/8/13	Thu 8/15/13	5 days
657	<b>Run Outbound Interfaces</b>	<b>Thu 8/15/13</b>	<b>Tue 8/20/13</b>	<b>3 days</b>
658	Fidelity 401k Elections Inbound(A08) Send Test File	Thu 8/15/13	Thu 8/15/13	0.5 days
659	Fidelity - 401k Loan Deductions (A09) Send Test File	Thu 8/15/13	Fri 8/16/13	0.5 days
660	Talx (A10) Send Test File	Fri 8/16/13	Fri 8/16/13	0.5 days
661	Fidelity Outbound 401k (A12) Send Test File	Fri 8/16/13	Mon 8/19/13	0.5 days
662	Fidelity Outbound 401k Loan (A13) Send Test File	Mon 8/19/13	Mon 8/19/13	0.5 days
663	Benefits Concepts - FSA Deductions Outbound (A19) Send Test	Mon 8/19/13	Tue 8/20/13	0.5 days
664	ADP Runs DB Compare to Ensure Enterprise and Autopay Databases a	Thu 8/8/13	Tue 8/13/13	3 days
665	ADP Runs Banking Prenote #2	Tue 8/13/13	Tue 8/13/13	0.5 days
666	AAHC Moves Interfaces to Production	Tue 8/13/13	Wed 8/14/13	0.5 days
667	<b>Interfaces (ERSRI Integration &amp; ERSRI UAT Testing)</b>	<b>Thu 11/22/12</b>	<b>Tue 2/26/13</b>	<b>67.91 days</b>
668	<b>Outbound Interfaces and Extracts</b>	<b>Thu 11/22/12</b>	<b>Tue 2/26/13</b>	<b>67.91 days</b>
669	<b>Pensioner Payroll</b>	<b>Thu 11/22/12</b>	<b>Tue 2/26/13</b>	<b>67.91 days</b>
670	<b>UAT</b>	<b>Thu 11/22/12</b>	<b>Tue 2/26/13</b>	<b>67.91 days</b>
671	MS Provides Test Data File - Cycle 1	Thu 11/22/12	Thu 1/17/13	40 days
672	Payroll Provider: Execution & Defect Report to MS - Cycle 1	Thu 1/17/13	Thu 1/17/13	0 days
673	MS Provides Test Data File - Cycle 2	Thu 1/24/13	Tue 2/26/13	22.91 days
674	Payroll Provider: Execution & Defect Report to MS - Cycle 2	Tue 2/26/13	Tue 2/26/13	0 days
675	<b>Valuation Extract</b>	<b>Thu 11/22/12</b>	<b>Thu 12/6/12</b>	<b>9.62 days</b>
676	Final Valuation Extract Execution	Thu 11/22/12	Tue 11/27/12	2.29 days
677	Final Valuation Extract Reconciliation	Tue 11/27/12	Thu 12/6/12	7.33 days
678	Deliverable: Valuation Extract Report	Thu 12/6/12	Thu 12/6/12	0 days
679	Checkpoint: Valuation Extract Readiness	Thu 12/6/12	Thu 12/6/12	0 days
680	Joint Deliverable - Data Interfaces	Tue 2/26/13	Tue 2/26/13	0 days
681	<b>ERSRI Calculation Testing / UAT</b>	<b>Mon 7/29/13</b>	<b>Tue 10/29/13</b>	<b>66.14 days</b>
682	UAT Calculations & Statements - Cycle 1	Mon 7/29/13	Thu 8/29/13	24 days
683	Defect Corrections - Cycle 1	Fri 8/30/13	Thu 9/26/13	20 days
684	UAT Calculations & Statements - Cycle 2	Fri 9/27/13	Tue 10/8/13	7.14 days
685	Defect Corrections - Cycle 2	Tue 10/8/13	Tue 10/29/13	15 days
686	Joint Deliverable - UAT Finalized (Ariel and Web Site Calculations)	Tue 10/29/13	Tue 10/29/13	0 days
687	<b>ERSRI Business Acceptance Testing (Employee Web Site and Pens</b>	<b>Tue 10/1/13</b>	<b>Wed 10/30/13</b>	<b>21.58 days</b>
688	Client training	Tue 10/1/13	Fri 10/4/13	3.67 days
689	Testing - Cycle 1	Fri 10/4/13	Tue 10/15/13	6.25 days
690	Fixes - Cycle 1	Tue 10/15/13	Wed 10/23/13	6.67 days
691	Testing - Cycle 2	Wed 10/23/13	Wed 10/30/13	5 days
692	Joint Deliverable - UAT Finalized (Web Site)	Wed 10/30/13	Wed 10/30/13	0 days
693	<b>Service Centre Settings and Testing</b>	<b>Wed 10/30/13</b>	<b>Wed 11/27/13</b>	<b>20 days</b>
694	Case Manager Configuration	Wed 10/30/13	Mon 11/4/13	3 days
695	Extract Identifier - DEV - UAT - PRD	Mon 11/4/13	Wed 11/6/13	2 days
696	Set Up Phone Lines & Grant Directory Access to CSR	Wed 11/6/13	Fri 11/8/13	2 days
697	Internal CSR Training	Fri 11/8/13	Tue 11/12/13	2 days
698	Testing - Cycle 1	Tue 11/12/13	Fri 11/15/13	3 days
699	Fixes - Cycle 1	Fri 11/15/13	Fri 11/22/13	5 days
700	Testing - Cycle 2	Fri 11/22/13	Wed 11/27/13	3 days
701	On-going Staff Transition (cost)	Thu 11/1/12	Mon 12/17/12	32.14 days
702	<b>Phase 5 - Production Implementation</b>	<b>Fri 7/6/12</b>	<b>Mon 12/2/13</b>	<b>366.73 days</b>
703	<b>Production Implementation - Accounting</b>	<b>Fri 7/6/12</b>	<b>Mon 12/2/13</b>	<b>366.73 days</b>
704	<b>Phase 1 Implementation</b>	<b>Fri 7/6/12</b>	<b>Thu 8/9/12</b>	<b>25 days</b>
705	Training -- Accounting Systems and Procedures	Fri 7/6/12	Thu 8/2/12	20 days
706	Final Data Conversion Execution	Fri 8/3/12	Tue 8/7/12	3 days
707	Data Validation	Wed 8/8/12	Thu 8/9/12	2 days
708	Accounting Live - Phase 1	Thu 8/9/12	Thu 8/9/12	0 days
709	<b>Phase 2 Implementation</b>	<b>Mon 10/21/13</b>	<b>Mon 12/2/13</b>	<b>30 days</b>

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ID	Task Name	Start	Finish	Duration
710	Training -- Accounting Systems and Procedures	Mon 10/21/13	Mon 11/4/13	10 days
711	Final Data Conversion Execution	Mon 11/25/13	Thu 11/28/13	3 days
712	Data Validation	Thu 11/28/13	Mon 12/2/13	2 days
713	<b>Production Implementation - Pension and Payroll</b>	<b>Wed 10/30/13</b>	<b>Mon 12/2/13</b>	<b>23 days</b>
714	Readiness Assessment - Meeting (30 days before go-live)	Wed 10/30/13	Thu 10/31/13	1 day
715	<b>Transition Training</b>	<b>Wed 10/30/13</b>	<b>Wed 11/6/13</b>	<b>5 days</b>
716	Internal Training on Calculations, Interfaces & Processes	Wed 10/30/13	Tue 11/5/13	3.33 days
717	Training for ERSRI administrators on Ariel Portal Usage	Wed 10/30/13	Wed 11/6/13	5 days
718	Build Implementation Checklist	Wed 10/30/13	Fri 11/1/13	2 days
719	Activities regarding communication to employees (new web site, num)	Wed 10/30/13	Thu 10/31/13	1 day
720	<b>Production Environment Readiness</b>	<b>Tue 11/12/13</b>	<b>Mon 12/2/13</b>	<b>14 days</b>
721	Package Deployment in Production Environment	Tue 11/12/13	Mon 11/18/13	4 days
722	Run all Tests-SI	Mon 11/18/13	Wed 11/20/13	2 days
723	Test-SI: Defect Correction & Testing	Wed 11/20/13	Mon 11/25/13	3 days
724	Internal Smoke Test of Production Environment	Mon 11/25/13	Wed 11/27/13	2 days
725	Checkpoint: Production Environment Readiness	Wed 11/27/13	Mon 12/2/13	3 days
726	<b>Payroll Readiness</b>	<b>Wed 10/30/13</b>	<b>Thu 11/28/13</b>	<b>21.27 days</b>
727	<b>Go-Live Preparation</b>	<b>Thu 10/31/13</b>	<b>Thu 11/7/13</b>	<b>6 days</b>
733	<b>Payroll Pre-Audit</b>	<b>Wed 10/30/13</b>	<b>Mon 11/11/13</b>	<b>7.5 days</b>
737	<b>Production Cut-Over - Final Data Conversion</b>	<b>Mon 11/11/13</b>	<b>Thu 11/21/13</b>	<b>8 days</b>
743	<b>Go-Live: Client Process Payroll in Production Environment</b>	<b>Thu 11/28/13</b>	<b>Thu 11/28/13</b>	<b>1 day</b>
744	<b>Begin Live Processing &amp; ADP Post Go-Live Onsite Support</b>	<b>Thu 11/28/13</b>	<b>Thu 11/28/13</b>	<b>1 day</b>
799	MS Deliverable GO-LIVE	Mon 12/2/13	Mon 12/2/13	0 days
800	<b>Phase 6 - Closing</b>	<b>Tue 12/3/13</b>	<b>Fri 12/6/13</b>	<b>4 days</b>
801	Internal Product Handover	Tue 12/3/13	Wed 12/4/13	2 days
802	Lessons Learned	Wed 12/4/13	Thu 12/5/13	2 days
803	Project Closure Report	Thu 12/5/13	Fri 12/6/13	2 days
804	<b>Overall project management and Project Governance</b>	<b>Mon 11/14/11</b>	<b>Sun 12/1/13</b>	<b>536 days</b>
805	Overall Project Management	Mon 4/1/13	Fri 11/29/13	175 days
806	DB Project Management	Tue 4/3/12	Mon 7/1/13	325 days
807	HW Project Management	Tue 4/3/12	Mon 7/1/13	325 days
808	Weekly Project Status Meetings	Tue 4/3/12	Mon 7/1/13	325 days
809	Monthly Steering Committee Meeting	Mon 1/2/12	Fri 7/27/12	150 days